Annual Report

Report of the Board of Directors and Consolidated Financial Statements

For the year ending on December 31, 2025

TECHINT

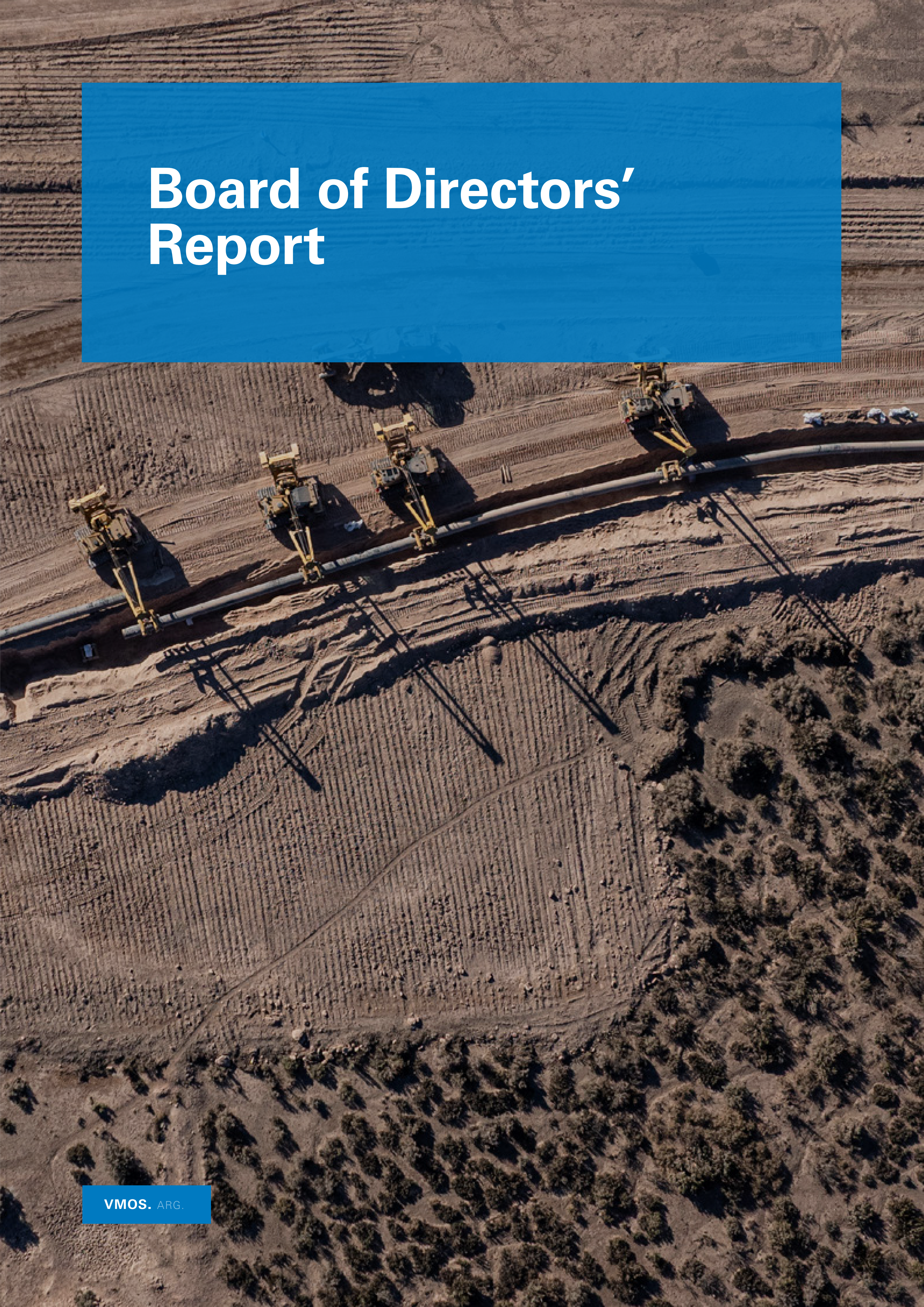
Engineering & Construction

Index

Any references in this Annual Report to “Techint E&C” “Techint” or “the Company”, mean Techint E&C S.A. and its consolidated subsidiaries.

On the front cover: **SADDN.** CHI.

Board of Directors' Report



EXECUTIVE LETTER

Driving Efficiency, Innovation, and Regional Progress

As we continue to progress, our Company remains on a path of sustained growth, supported by a clear strategic focus and a specialized organization. Throughout the year we modernized our organizational structure to better address the needs of different market segments, strengthening our ability to deliver solutions in areas such as Oil & Gas, Upstream & Downstream, and copper process Mining. This evolution allows us to provide focused expertise, enhance our value proposition and respond with greater agility to complex project environments.

During the year, we advanced transformation initiatives focused on improving efficiency, evolving the way we work, and remaining at the forefront of the industry. Digitalization plays a central role in this journey. The deployment of digital tools and artificial intelligence initiatives is a starting point for transforming internal processes and project execution, enabling productivity, operational excellence and sustainable competitiveness.

During 2025 we successfully completed landmark projects including Duplicar II in Argentina and SGP-Veracruz Norte in Mexico. We are also nearing completion of C20+ and SADDN, which will help make Chilean mining operations more sustainable through improved desalination water solutions. We also continued to advance in the construction of Ternium's new steel mill, strengthening steel operations in Pesquería.

Looking ahead to 2026, our outlook is shaped by a strong and diversified portfolio. We are preparing for the Zaldívar Water project in Chile, to address one of mining's most critical challenges. In energy, our focus is on completing projects such as Vaca Muerta Oleoducto Sur (VMOS) and Los Toldos II Este, while launching the Duplicar Norte pipeline in Argentina, reinforcing our commitment to energy security and infrastructure development. In the steel segment, we are currently executing major contracts at Ternium's steel mill in Pesquería, contributing to the development of critical infrastructure that supports Mexico's economic growth and industrial expansion.

As we move forward, our priorities remain clear: grow responsibly, innovate with purpose and build infrastructure that enables progress. Guided by our values and supported by our people, we are confident in our ability to continue creating value for clients, partners and the communities where we operate.

During the year we also strengthened collaboration across our teams and continued improving project execution standards, reinforcing a culture focused on safety, quality and efficiency across all operations. At the same time, we continued investing in talent development, technical capabilities and digital solutions that support better decision making and more integrated project management across regions. These efforts strengthen our competitiveness and position us for future opportunities.

I would like to conclude with a thanks to employees for their dedication and professionalism, and to our clients, shareholders and suppliers for their trust and collaboration supporting our long-term development.

"As we continue to grow through modernized organizational structures and specialized expertise in Oil & Gas and Mining, our strong 2026 portfolio reaffirms our commitment to energy security and regional development, guided by responsible growth and purposeful innovation to create lasting value and build sustainable infrastructure."

Oscar Scarpari
Director & CEO

HIGHLIGHTS

Our Financial Performance

IN USD MILLION

REVENUE

2,001

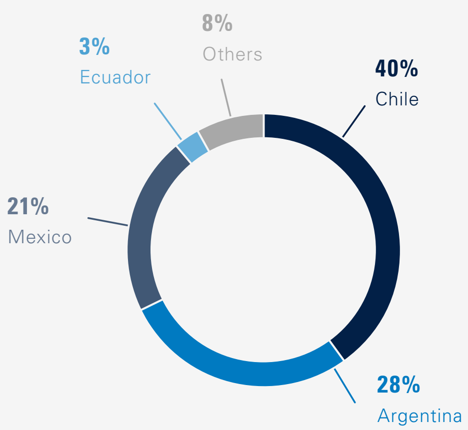
2024: 2,344

EBITDA

199

2024: 293

REVENUE BY COUNTRY



NET INCOME

64

2024: 137

BACKLOG

1,925

2024: 1,635

WORKING CAPITAL

359

2024: 252

NET CASH

634

2024: 714

EQUITY

716

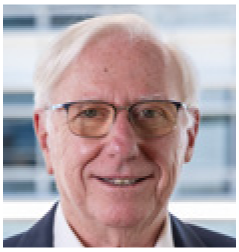
2024: 682

C20+. CHI.

LEADERSHIP

Leadership in a Dynamic Global Marketplace

Board of Directors



Carlos Bacher
Chairman

Carlos, a Civil Engineering graduate from the University of Buenos Aires with a Master of Science from the University of California, Berkeley, joined the Techint Group in 1978. An Argentine by birth, he has assumed CEO positions in Brazil, Argentina and globally, actively contributing to various boards within the Group. Carlos has held the roles of CEO, Vice-Chairman and currently, Chairman at Techint E&C S.A. Additionally, he serves as the Vice President of the Argentine Engineers Association and holds the position of Vice President at the Argentine Construction Chamber.

Lodovico Rocca
Vice Chairman

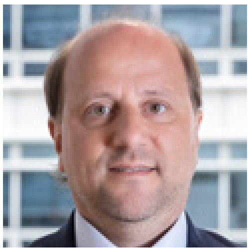
After joining the Techint Group in 2002, Lodovico held senior positions in planning and management in Argentina, Brazil and Peru. He is an Italian citizen with an MBA from Columbia University, New York, U.S., and serves on several boards belonging to the Group's companies. In 2001 he was appointed to the Board of Directors of San Faustín S.A. He has been member of the Board of Techint E&C since 2013 and President of Techint S.p.A. since 2020.

Gonzalo Inciarte
Vice Chairman

Gonzalo, a citizen of Chile and Uruguay, became part of the Techint Group in 2014, contributing to the legal and compliance domain. Holding a Law degree from the University of the Republic of Uruguay, he furthered his education with a Global Business Transactions Program at Boston University and a Regulatory Compliance specialization from the University of Pennsylvania. Gonzalo has actively participated on numerous boards within the Group and was appointed to the Techint E&C S.A. Board in 2020.

Oscar Scarpari
Director & CEO

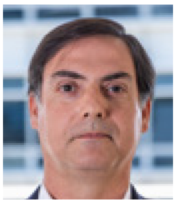
From Argentina, Oscar is an aeronautical mechanical engineer graduated from the National University of Córdoba. He earned an Executive MBA degree at IAE Business School and attended the Advanced Management Program at Harvard Business School. Since 2023, he has been serving as the CEO of Techint E&C and previously, held the role of President for the Andean Region. Over the 25 years of experience within the Company, he has held a number of leadership positions such as Project Director, Business Development Manager, and Project Manager, participating in complex projects throughout the Americas including the mining, oil & gas, and steel sectors.



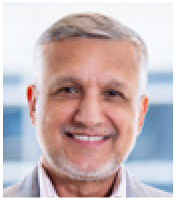
Martin Luppi
Director & CFO

Born in Argentina, Martín graduated as CPA from the Universidad Católica Argentina. Over his extensive career at Techint, Martín has accumulated more than 20 years of experience in financial and administration management. He served as the Company's Regional CFO for Brazil until 2017 and later took on the role of Director of Administration and Regional CFO for the Southern and Andean regions. Currently, he is the CFO of Techint E&C where he oversees the financial operations of the Company.

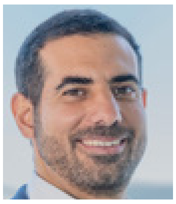
Area Managers



Alejo Calcagno
President - South Region Energy, Steel, Infra.



Pablo Alejandro Videla
President - South Region Downstream.



Alejandro Maluf
President - North America.

Mario Lalla

Director

Born in Argentina, Mario graduated as CPA in 1982 and joined the Techint Group in 1984. He held the CFO position for Tenaris subsidiaries in Brazil and Mexico before serving as CFO at Techint E&C from 2004 to 2017. Later that year, transitioned to the role of CFO at San Faustin S.A. His contributions extend to various boards within the Techint Group, including a term on Techint E&C's Board from 2012 to 2017, with a return in 2021. In 2011, he became a member of the Argentine Finance Executives' Institute (IAEF), rising to vice president in 2013 and subsequently assuming the presidency of IAEF from 2015 to 2017.

Alejandro José Foglia Mafio

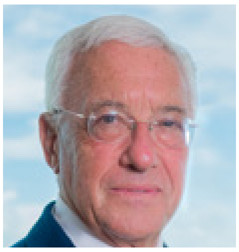
Director

Alejandro graduated as a Civil Engineer from the University of the Republic of Uruguay and has participated in several courses and conferences abroad. A Uruguayan national, he has held various positions within the Company since 1981. He is General Manager of a subsidiary of the Company in Uruguay since 2005.

Virginia Brause Jiménez de Aréchaga

Director (Independent)

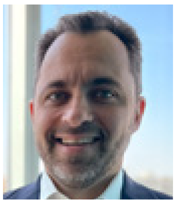
Virginia was appointed to the Board of Techint E&C in 2023. She is a seasoned corporate lawyer specialized in Corporate Law, Mergers & Acquisitions, and Environmental Law. Brings over 25 years of experience advising leading multinational companies. She currently leads the Corporate and M&A Practice at Dentons Uruguay. She holds an MBA from the Business Studies Institute at the University of Montevideo and Cranfield University (UK). In 2025, she earned her Independent Director Certification through an executive program in Board Governance.



Alfredo Orelli

Director (Independent)

A Swiss national, Alfredo has occupied finance and banking roles in both Switzerland and South America, working with Credit Suisse and the former Banca Svizzera Italiana. Holding a law degree from the University of Fribourg, Switzerland, after 18 years of tenure, in 2023 left the role of Chairman of the board for the Chilean pension fund administrator Plan Vital, while retaining an advisory position in other financial institutions active in Asset Management, Corporate Finance and Legal areas.



Claudio Perillo

President - Andean Region.

Vilson Rigon

President - Brazil Region.

Andrea Cignoli

Managing Director Milan Engineering Center.

NEW CHALLENGES

Driving Endurable Development

Argentina

PROJECT: **Los Toldos II Este**
EPC services for a CPF, including crude oil treatment plant (Phase I: 35K bpd, Phase II: 70K bpd), gas treatment plant (5,000 Sm^3/d), and water treatment plant (10,000 Sm^3/d).

LOCATION: Neuquén
CLIENT: Tecpetrol S.A.
AMOUNT: USD 816 million

PROJECT: **Duplicar Norte**
EPC for the construction of oil pipeline, Ø24" x 209 km, to expand the transportation system capacity from 20,400 to 55,400 m^3/d.

LOCATION: Neuquén – Rio Negro
CLIENT: Oleoductos del Valle S.A.
AMOUNT: USD 211 million

Mexico

PROJECT: **Steel Mill - Pesquería**
Civil works, tower erection, and electromechanical erection contracts.

LOCATION: Monterrey
CLIENT: Ternium
AMOUNT: USD 514 million

Ecuador

PROJECT: **Auca III**
EPC for Auca oil field (83,000 bpd): earthworks, well platforms, intra-field oil & water flowlines, power lines.

LOCATION: Orellana
CLIENT: Shaya Ecuador S.A.
AMOUNT: USD 254 million

Chile

PROJECT: **Zaldívar**
Detailed engineering development and the procurement of critical supplies.

LOCATION: Antofagasta
CLIENT: Compañía Minera Zaldívar SpA.
AMOUNT: USD 30 million

USA

PROJECT: **Vinton Steel**
EPCM for the steel mill expansion.

LOCATION: Texas
CLIENT: Vinton Steel LLC

Steel Mill Pesquería. MEX.

MARKET OUTLOOK

Regional Leadership & Strategic Projects

For 2026, the Company aims to reinforce agility and strengthen its technical capabilities to capture opportunities in an increasingly competitive global market. Techint E&C continues to play a key role in delivering sustainable value while supporting the long-term development of the communities where it operates.

In the mining sector, growing demand for sustainable water solutions continues to drive the need for desalination and large-scale pumping systems, particularly in Chile. Techint E&C is currently in the final execution phase of C20+, approaching completion of SADDN, and starting Zaldívar, reinforcing its role in delivering non-continental water supply solutions for mining operations. As the sector expands, the Company's focus on integrated engineering and sustainable water infrastructure supports upcoming opportunities and future tenders in Chile and Argentina.

In the oil and gas we expect a dynamic sector in Argentina. In 2026 the Company will finalize the VMOS project, while continuing to advance the Los Toldos II Este project and execute the Duplicar Norte oil pipeline, supporting the development of Vaca Muerta and the strengthening of Argentina's energy matrix, while addressing the challenges associated with the sector's growth. At the same time, Techint E&C is closely monitoring investment opportunities related to LNG and fertilizers projects in Argentina, as well as gas related liquids projects. North America continues to strengthen its gas network, positioning natural gas as a transition fuel, while planning to participate in bidding processes for gas pipeline projects currently under pre-study by its clients. Additionally, Brazil is also analyzing different projects in this segment incluiding off-shore opportunities.

We are also evaluating infrastructure and industrial projects, including engineering and support for the construction services for projects in Italy.

In Mexico our focus will be placed in combined-cycle power plants promoted by the Federal Electricity Commission (CFE) and private investors - an area of expertise that is also driving our expansion into USA, under the current scenario of high demand of energy because of the IA revolution.

In the steel segment, the Company anticipates opportunities arising from strategic associations with clients in North America to expand production capacity and promote sustainability within the adoption of advanced technologies and innovative solutions.

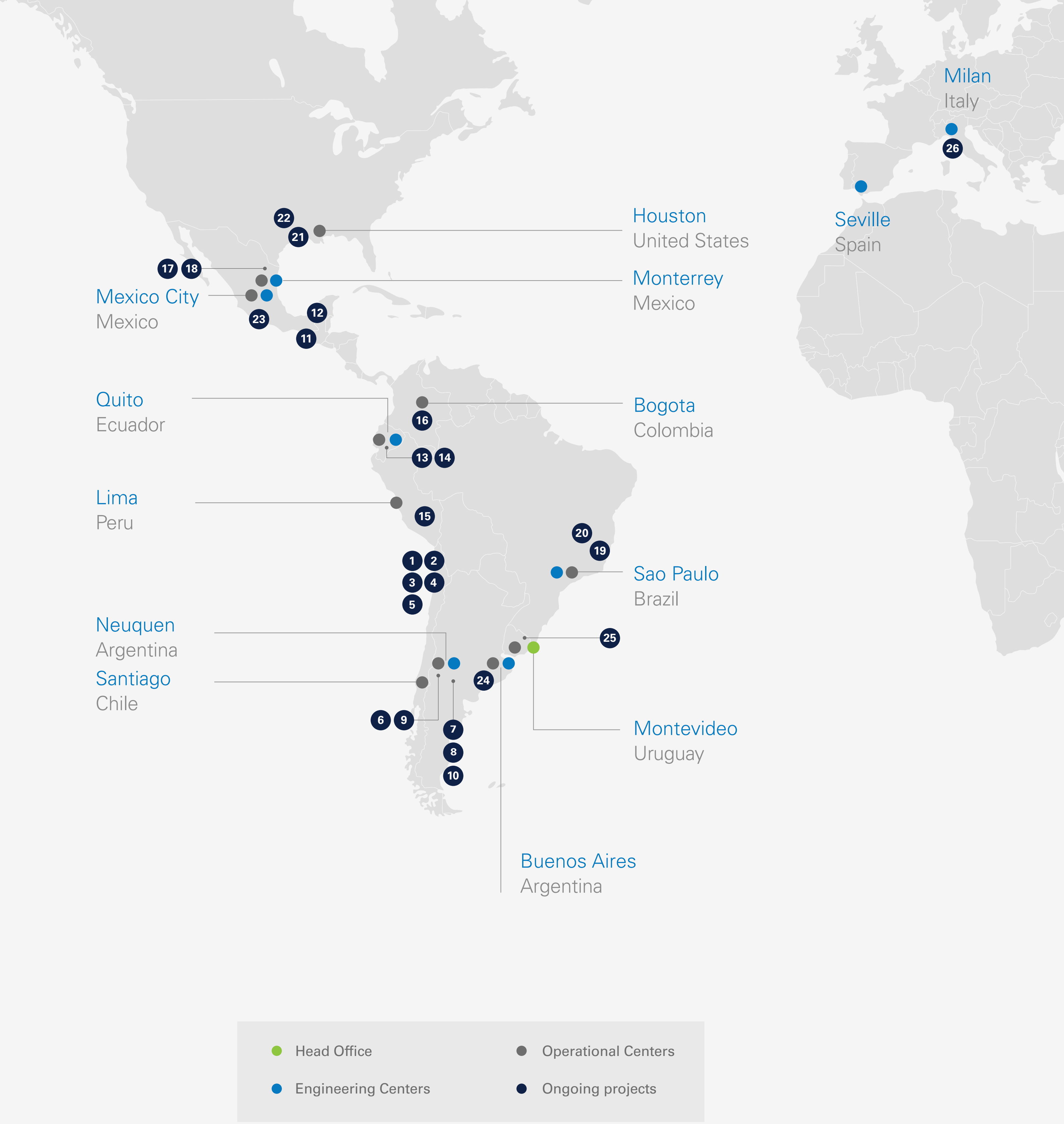
In the petrochemical sector, we continue to support the goal of leading the execution of the most environmentally friendly methanol plant, located on Mexico's Pacific coast, and analyzing other projects in this segment in Brazil as well.

The Company combines the execution of large scale projects nearing completion with a strong pipeline of upcoming opportunities, leveraging its integrated engineering capabilities to address evolving regulatory, technical, and sustainability requirements.

SADDN. CHI.

GLOBAL PRESENCE

Our Horizons



Mining

CHI

1. **SADDN – Aguas Horizonte**
EPC for water desalination plant (840 liters/s) and Ø48" x 160 km pipeline, Antofagasta.

2. **C20+ – Compañía Minera Doña Inés de Collahuasi**
EPC services for Ø44" x 194 km water pipeline, including 5 pumping stations, 1 terminal and other facilities, Tarapacá.

3. **Interconexión CMDIC - QB – Compañía Minera Doña Inés de Collahuasi**
Construction of a pipeline approximately 14 km long, two pumping stations, and a storage pool in Tarapacá.

4. **Centinela – Minera Centinela**
Maintenance for Copper Concentrator Plant in the Atacama Desert, 120 Km from Calama.

5. **Zaldívar – Compañía Minera Zaldívar SpA.**
Detailed engineering development and the procurement of critical supplies, Antofagasta.

Oil & Gas

ARG

6. **Los Toldos II Este – Tecpetrol**
EPC services at CPF, including crude oil treatment plant, gas treatment plant, and water treatment plant, Neuquén.

7. **Duplicar Norte – Oleoductos del Valle S.A.**
EPC for the construction of oil pipeline, Ø24" x 209 km, Neuquén - Río Negro.

8. **Duplicar II – Oleoductos del Valle S.A.**
EPC for expansion of crude oil pumping and transport capacities, Ø24" x 199 km / Ø30" x 55 km, La Pampa - Río Negro - Buenos Aires.

9. **O&M & Sevice Agreement – Tecpetrol**
O&M for upstream facilities, Chubut.

10. **Vaca Muerta Oleoducto Sur – VMOS**
Pipeline Section II, Ø30" x 437 km, 50% Techint - 50% Other, Río Negro.

MEX

11. **SGP-Veracruz Norte – TC Energy**
EPC for a 70 MW large compression station and a 21 km section of Ø36" pipeline.

12. **Dos Bocas Refinery & Cogeneration plants – PEMEX**
EPC for ARU, SWS, effluent & treatment plants (340,000 bpd). EPC for electricity substation producing 300 MW and 1m100 t/h steam, Tabasco.

ECU

13. **Shushufindi – Consorcio Shushufindi**
EPC for field operating facilities. Integral design, construction & assembly, Sucumbíos.

14. **Auca – Shaya Ecuador**
EPC for Auca oil field (83,000 bpd): earthworks, well platforms, intra- field oil & water flowlines and power lines, Orellana.

PER

15. **O&M Malvinas – Pluspetrol**
Flowline maintenance in oil & gas fields in the Peruvian Amazon basin (Camisea, Cashiriari and San Martín fields), Cusco.

COL

16. **Pendare – Tecpetrol**
O&M for CPF at Block CPO 13, Meta.

Industrial Plants

MEX

17. **Pesquería III – Ternium**
Construction works for civil and electromechanical initiatives for the expansion of the Pesquería III project, Monterrey.

18. **Steel Mill Pesquería – Ternium**
Civil Works Contract for a steel mill project at the Ternium Pesquería Plant, Monterrey.

BRA

19. **LTA – Ternium**
Assembly, mechanical work, boiler making, electrical work, instrumentation, piping installation, painting, insulation, repairs, renovations, and auxiliary activities for Ternium Industrial Center, Rio de Janeiro.

20. **MOA+ PCI – Usiminas**
Labor-Management Agreement. Electromechanical assembly, piping, painting & activities at Usiminas facilities, Minas Gerais.

USA

21. **Bay City – Tenaris**
Technical and maintenance services for 100,000 m² seamless pipe manufacturing mill, Texas.

22. **Vinton Steel – Vinton Steel LLC**
EPCM for the stell mill expansion, Texas.

Power

MEX

23. **O&M Petacalco – CFE**
O&M for internal coal management system at Petacalco port. Transport of up to 1,800 t/h coal to Lázaro Cardenas Power Plant, Guerrero.

ARG

24. **Parque Eólico La Rinconada – Tenaris**
EPCM for 94,5 MW wind farm with 21 turbines, Buenos Aires.

Infrastructure Civil Works

URU

25. **Maldonado Treatment Plant – OSE**
EPC for 12-km wastewater pipelines, including 2 pumping stations and executive projects, Maldonado.

ITA

26. **Revamping of the Policlinico of Milan – Fondazione IRCCS Ca' Granda**
Modernization of 900-bed city hospital.

19,629
Employees

3,647
Young professionals have joined in 40 years of the programme

477,219
Training hours

OUR PEOPLE

Talent at the Core

Techint E&C's talent management approach focuses on aligning people with roles where they can perform at their best, by deeply understanding their individual skills and personal needs.

Milestones

- Launched the Inclusion and On-Site Women's Training Program (IFFO), training over 250 women with more than 14,000 hours in operational roles.
- 102 young professionals joined the Young Professionals Program.

In March 2025, we conducted the Pulse Survey to assess workplace climate and track improvement actions across all areas and projects, including enhanced flexibility benefits. We strengthened feedback channels and created collaborative spaces to foster a more transparent and inclusive culture. This effort will continue with the 2026 Opinion Survey.

We ran the second Diversity Survey, reinforcing our commitment to diversity, equity, and inclusion. The Gender Subcommittee expanded to include sexual orientation, and a new Subcommittee for People with Disabilities was created. The second edition of the Leadership Accelerator Women in Construction program was delivered in partnership with Ambition Theory.

We published our first Annual Diversity Report, updated the Performance process with five key competencies (Diversity Awareness, Psychological Safety, Open Mindset, Active Listening and Respectful Workplace).

Across all countries, we implemented the Diversity and Harassment-Free Workplace Standard through the "We Need to Talk About Harassment" program, reaching more than 4,500 people with 9,000 training hours. The Maternity Mentoring program continued supporting expectant mothers and leaders to reduce career bias.

In 2025, we launched HUMAND, our digital platform for internal communication and HR management.

Talent and compensation policies ensure equity and competitiveness. We conducted People Reviews focused on career growth and Key Positions. With IT, we developed a Power App to assess current and future Project Managers, ensuring traceable development plans.

The Techint Management Program (TMP) continued to be strengthened.

The results for the period confirm our strategic focus on talent as a key driver of sustainable growth and operational excellence.

ENERGY TRANSITION

Advancing the Energy Transition

In 2025, we strengthened our position as a strategic partner in global decarbonization, advancing projects in hydrogen, green ammonia, Carbon Capture, Utilization and Storage (CCUS), renewable synthetic fuels, and energy storage from conceptual studies to EPC proposals, with a focus on innovation and emissions reduction.

Looking ahead to 2026

We aim to progress toward EPC project execution in hydrogen, synthetic fuels, and CCUS, advancing from conceptual and FEED phases to detailed engineering, with a focus on safety, reliability, and measurable emissions reduction. We will continue collaborating with clients and technology partners to accelerate the energy transition and build a cleaner, more sustainable future.

The Company combines a strong technical presence with global collaboration across multiple market segments:

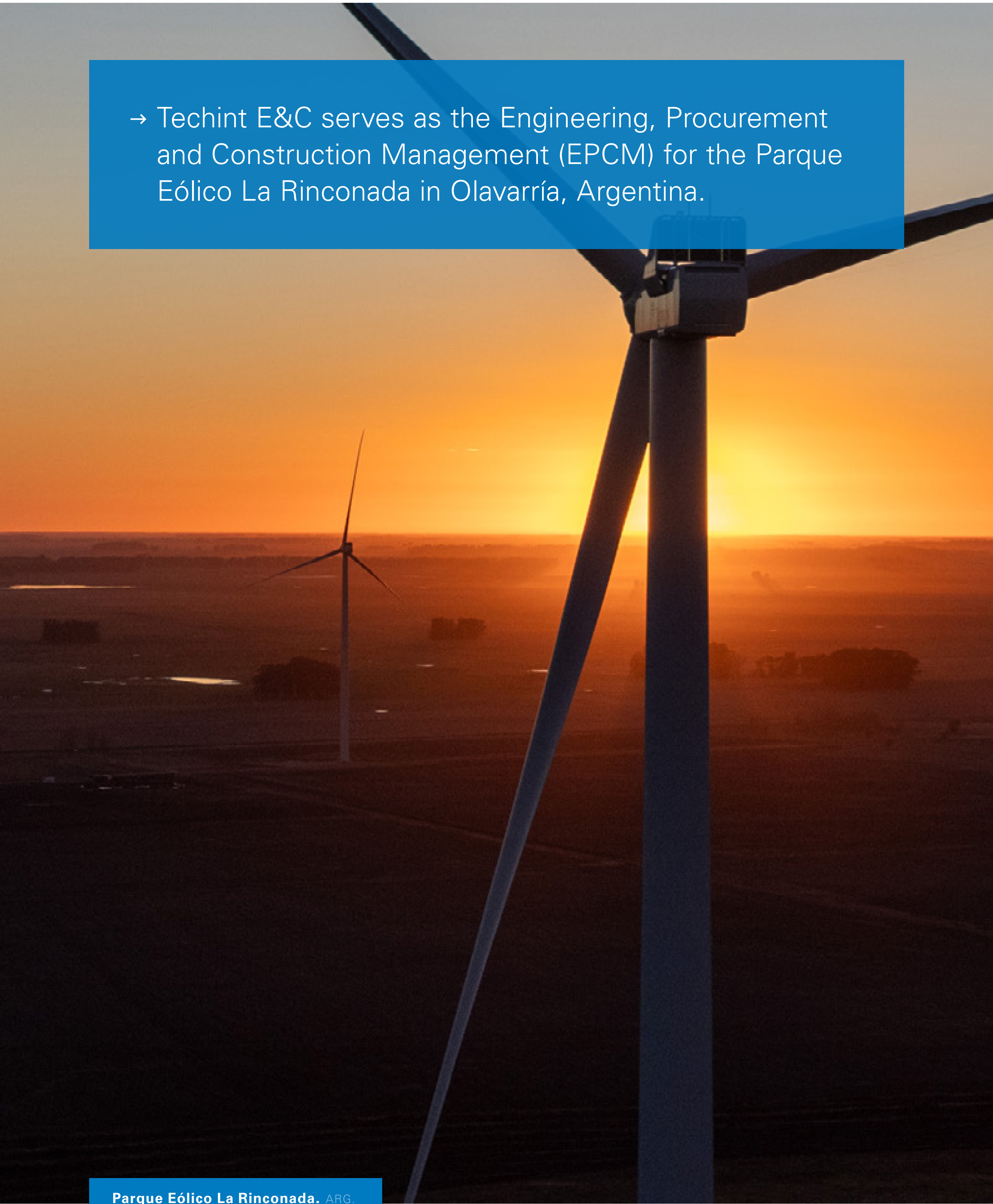
- Hydrogen and Green Ammonia: We participated in conceptual and feasibility studies for export projects in Latin America, linking hydrogen production to direct reduced iron (DRI) processes. We advanced in FEED packages for one of Latin America's largest hydrogen projects, and a major European initiative. We also conceptualized green ammonia and urea projects across Latin America.

- E-fuels and Sustainable Fuels: We contributed in FEED studies for synthetic fuel production plants in Uruguay and prepared proposals for Sustainable Aviation Fuel (SAF) plants using oils and fats. We made comparative analyses of pre-treatment technologies for SAF and Hydrotreated Vegetable Oil (HVO), via Hydrotreated Esters and Fatty Acids (HEFA).

- CCUS and CO_2 Infrastructure: We participated in proposals for CO_2 compressor stations in pipeline clusters and offshore injection pumping systems, as well as European initiatives for CO_2 utilization in industrial processes.

- Energy Storage and Manufacturing: We explore industrial thermal storage solutions to improve energy efficiency and advanced EPCM engineering for a photovoltaic panel manufacturing plant in Europe.

We also participated in key events, including the World Hydrogen Summit in The Netherlands, Hyvolution in Chile and France, the Green Hydrogen Summit LAC, the CCUS Expo in North America, Energyear Argentina, and Argentina Energy Week. Additionally, we delivered university lectures and joined the CCUS Summer School (IEAGHG).



Parque Eólico La Rinconada. ARG.

COMMUNITY RELATIONS

Fostering Technical Education and Equal Opportunities

Techint E&C fosters an inclusive workplace through training, talent development and diversity programs while supporting communities via education, volunteer initiatives and social partnerships.

Education is a cornerstone of social development. Techint E&C actively contributes to and participates in a range of initiatives aimed at strengthening technical education in the communities where it operates.

→ Roberto Rocca Technical Gene Program: developed by Fundación Hermanos Agustín y Enrique Rocca (FARO), supports students and teachers from technical schools located in communities where Techint Group companies are present. Through training, internships, and access to technological resources, the program helps bridge the gap between education and industry, preparing future professionals to meet evolving market challenges.

→ Roberto Rocca Scholarships Program: through this initiative, FARO supports young people who demonstrate strong academic performance and commitment, enabling them to pursue secondary and university studies. The program promotes equal opportunities, recognizes merit, and contributes to long-term community development.

In 2025, Techint E&C was awarded 200 scholarships: 130 to high school students and 70 to university students. Of the high school scholarships, 30 were granted in Argentina—with the support of the Hermanos Agustín y Enrique Rocca Foundation—80 in Ecuador, and 20 in Mexico.

→ Volunteers in Action Program: engages employees and community members in school renovation projects to improve learning environments. During the year, 569 volunteers contributed a total of 6,630 hours of volunteer work across Argentina, Mexico, Brazil, Ecuador, and Chile.

Volunteers in Action Program. ECU.

200

Scholarships were awarded.

COMPLIANCE

Promoting Transparency

Techint E&C is firmly committed to promoting transparency through a corporate culture of openness and integrity grounded in ethical conduct and legal compliance. Our senior management and Board of Directors play an essential role in upholding these fundamental principles.

We have implemented a risk-based Business Conduct Compliance Program aligned with industry best practices. This program adopts a preventive approach complemented by monitoring and remediation activities and applies to all Company projects and locations. It is promoted via comprehensive communication and training plans for employees and third parties.

The principles are incorporated in the Code of Conduct and Policy on Business Conduct, updated in 2024, which regulates interactions with public officials, government agencies, and private parties, including employees, business partners, and third parties. The Program establishes guidelines for ethical and transparent conduct that must be observed by all, creating value and protecting the Company's reputation.

In 2025, reaffirming our commitment to continuous improvement, we continued updating key procedures to ensure alignment with current legislation and local market trends while strengthening our focus on managing risks related to economic sanctions, money laundering, terrorist financing and data protection.

→ At Techint E&C, transparency and integrity guide all our operations. Through continuous improvement, we regularly update our policies and procedures.

SAFETY

Strengthening Safety

In 2025 Techint E&C's advanced proactive in prevention and effective risk mitigation while deeped it´s culture of care and sustainability. Through rigorous training, digital innovation, and emissions-reduction initiatives, HSE built resilience—ensuring no objective ever outweighs our people's well-being.

Milestones

- Audits and visits: 27 audits and technical visits conducted.
- Corporate Committees: 10 HES committees, plus dedicated Occupational Health and Road Safety panels.
- Cultural Fridays: 31 sessions held for training and engagement.
- Safety and Health Day: Organized with key sensitization activities.
- Annual Workshop: XXVII Annual Environment, Safety, and Health Workshop.

Beyond the statistics, we launched a critical review of risk precursors and accelerated transformational leadership programs, strengthening genuine care and shared responsibility at all levels. Throughout the year, HSE management focused on analyzing 46 High Potential (HP) events, issuing Prevention Alerts, and ensuring leadership follow-up on corrective actions.

We also consolidated the methodology for HP events in accidents and incidents, emphasizing precursor identification and root-cause elimination to strengthen preventive management. Despite high activity levels and demanding project milestones, we optimized management tracking through self-leadership, supported by evolving digital tools.

The Professional Training and Development Plan reached 363,913 training hours for employees and subcontractors. As of December 2025, the global accident frequency rate (LTIR) stood at 0.60, showing a downward trend. A key strategic pillar was the upgrade of technological tools, including the implementation of the Findings App for audits and enhancements to CMASS Mobile, enabling more agile field-based preventive activities.

We maintained external audits and certifications under ISO 14001, ISO 45001, ISO 50001, and ISO 39001 across all regions. The 87,855 Operational Prevention Tools (HOPS) reflect the importance of continuous on-site presence, enabled through digitalization. This scale allows early risk trend detection and a shift from reactive to proactive safety management.

SUSTAINABILITY

Engineering a Sustainable Future

Wildlife Rescue Program. Los Toldos II Este. ARG.

At Techint E&C, we advance broad sustainability strategies—carbon footprint, energy management, environmental systems, waste/water reuse and global standards.

Milestones

- 22,137 hours of sustainability training were conducted, including environmental components, emergency action plans, and staff participation in an external Carbon Footprint and International Organization for Standardization (ISO) management systems course.
- 4R (Reduce, Reuse, Recycle and Recover) management achieved 32% of total waste generated across Techint E&C projects.
- 36% of consumed water was reused for irrigation and other project activities.
- Energy performance improved with an 11% fuel consumption reduction, resulting in a 13% decrease the Company´s Carbon Footprint.

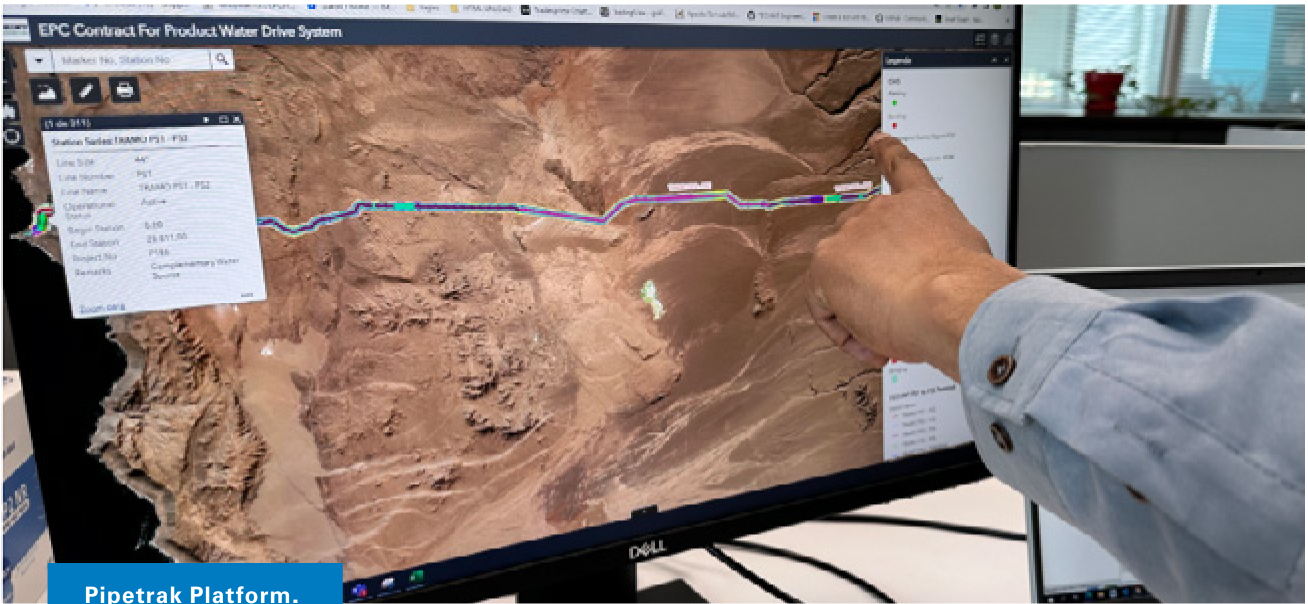
In 2025, Techint E&C advanced its sustainability strategy by integrating environmental supervision into core operations and governance.

The Company refined its carbon footprint methodology and reinforced the Energy Management System, achieving third-party verification of its first Greenhouse Gases (GHG) Inventory (Scopes 1 and 2) under ISO 14064 and GHG Protocol standards by TÜV Rheinland. Environmental management was strengthened through project-level support identifying context-specific requirements and scalable best practices.

Resource efficiency improved through the 4Rs framework, water reuse programs, digitalization initiatives, reduced equipment idling, recycling partnerships, and biodiversity protection efforts, supporting responsible long term value.

QUALITY

Quality that Powers Excellence



Pipetrak Platform.

At Techint E&C, quality is essential. Our robust Integrated Management System (SIG) focuses on prevention and sustainable values.

Customers

Customer satisfaction is systematically evaluated through surveys per project, enabling early detection of deviations and improvement opportunities. In 2025, 24 satisfaction surveys were conducted with 16 clients, highlighting strengths such as:

- Team commitment and professionalism.
- High technical capacity in complex projects.
- Compliance with quality and safety standards.
- Good coordination and communication.

We view quality as a fundamental part of preventive management, as it prevents rework, optimizes resource utilization, increases efficiency, and reduces employee risk exposure.

Together, these factors enhance client satisfaction and ensure long-term business sustainability.

In 2025, the use of corporate digital traceability platforms (HMSWeb, Pipetrak, and ControlTub) was consolidated as central tools to ensure superior standards of quality, transparency, and efficiency in comprehensive project management, further enabling real-time monitoring and seamless collaboration across all project phases.

INDUSTRIAL ENGINEERING

Pioneering Industrial Engineering Solutions

The new Corporate Industrial Engineering Department leads production optimization, integrating technology, sustainability, and continuous improvement across four key sectors.

The Corporate Industrial Engineering Department spearheads production optimization across Techint E&C, introducing advance technology, sustainability, and continuous improvement for long-term gains.

This elevates efficiency, quality, innovation, savings, and edge—guiding projects from bid to handover with expert support.

Four linked sectors drive collective power:

- Operational Efficiency: lays the groundwork through constructability with running Workshops, development of Execution Plans, reviewing timelines, capturing best practices, digging into root causes, and apply analytics to predictive desviations.

- Welding Office: processes monitoring, focused training, premium tools, refined methods, and strict global standards to deliver superior quality and safety.

- Piping Prefabrication: oversees facilities shapes bid and execution strategies, launches tailored local Workshops per country, and pushes robotics plus next-gen welding forward.

- Argentina's first concrete 3D printing center: we are the first construction company to have a concrete 3D printing in LATAM, in our Industrial Park. It crafts chambers, enclosures, barriers, foundations, firewalls—trailblazing the field.

3d concret printer. ARG.

INNOVATION

Evolving Ideas into Innovations

150

Ideas received

360°

Imagery, including cameras, and 3D visualization.

In 2025, we remain focused on innovation, turning them into value, to improve safety, productivity, sustainability, and competitiveness.

Techint E&C advanced innovation iniciatives to evolved process improvements into dynamic programs, strengthening collaborative ecosystems that deliver real value to projects and services.

The Edison 365 platform engaged over 2,030 users who generated 5,600 views across 150 ideas –39 of which were high impact–, smashing interaction KPIs.

We got partnerships, with venture capital fund to scout high-potential startups—sparking pilots in autonomous equipment and AI site management—while strengthening CII (UTexas) and IPLOCA collaborations for shared best practices and trends.

Robotic piping welding progressed with finalized cell designs, test welds, and in-depth analysis of geometries and positions.

Meanwhile, AI expanded into construction: generative tools for back-office efficiency, machine vision, and robotic physical AI for field breakthroughs.

Key initiatives

- Auto Excavation pilot for pipeline trenching.
- Machine Vision pilot for progress and productivity.
- Radio Frequency Identification (RFID) Spool Tracking pilot with drone and geolocation.
- Internet of Things (IoT) Diesel Energy Analysis pilot.
- Effective Volumetric Scan pilot for earth trucks.
- Ongoing Machine Vision safety detection pilot in 3D Print.
- Proven Cumulus Torquing Traceability pilot for flanged joints.
- Successful Kewazo Liftbot pilot for scaffolding transport.
- Remote Compactors pilot.

DIGITAL TRANSFORMATION AND INFORMATION TECHNOLOGY

A Strategic Leap for Business Future

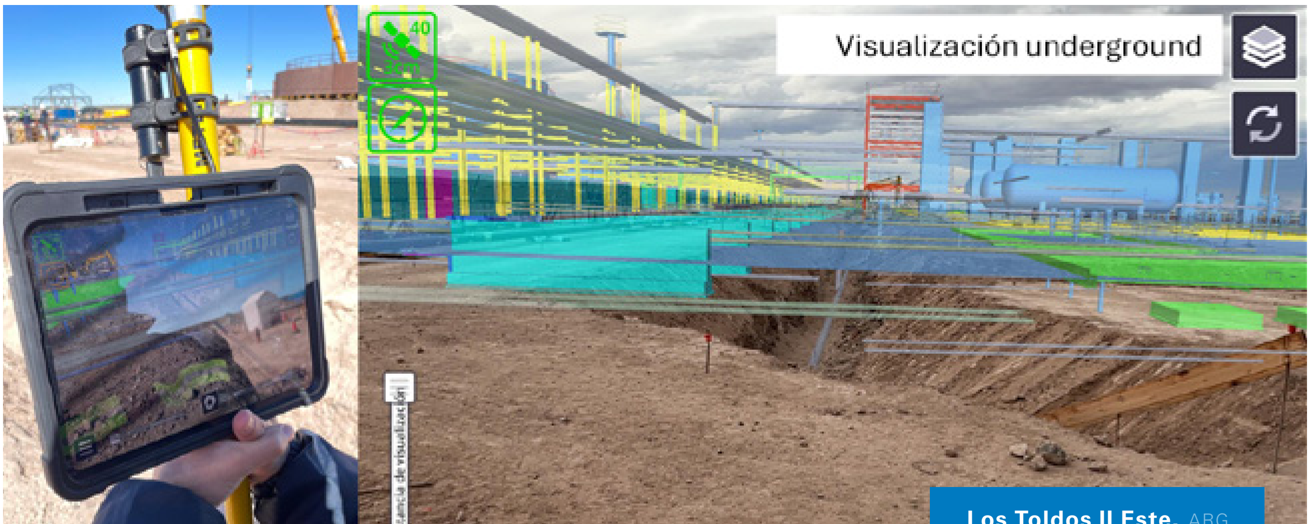
Techint E&C accelerates digital transformation, streamlining processes, empowering teams, and amplifying tech potential. Via Business Process Management (BPM) Office efficiencies, change networks, Copilot AI and different techonologies, the Company drives digital maturity to shape the future.

Key Initiatives

- Consolidated corporate email migration to the cloud, enhancing security, resilience, and operational flexibility.
- Strengthened the Digital Transformation Projects Office, providing methodology and oversight for investments (planning, timelines, costs).
- Evolved Geographic Information Systems with 360° images, real-time cameras, and 3D visualization for complex project decisions and monitoring.

Techint E&C is driving robust digital transformation across processes, technology, and people. For processes, we implemented a BPM office supporting cross-functional reviews for efficiencies. By reviewing, standardizing, and optimizing key high-impact processes, we accelerate value creation and reinforce competitive positioning. Recognizing that it extends beyond technology, we're advancing cultural change via the Change Network of agents, key users, and digital mentors.

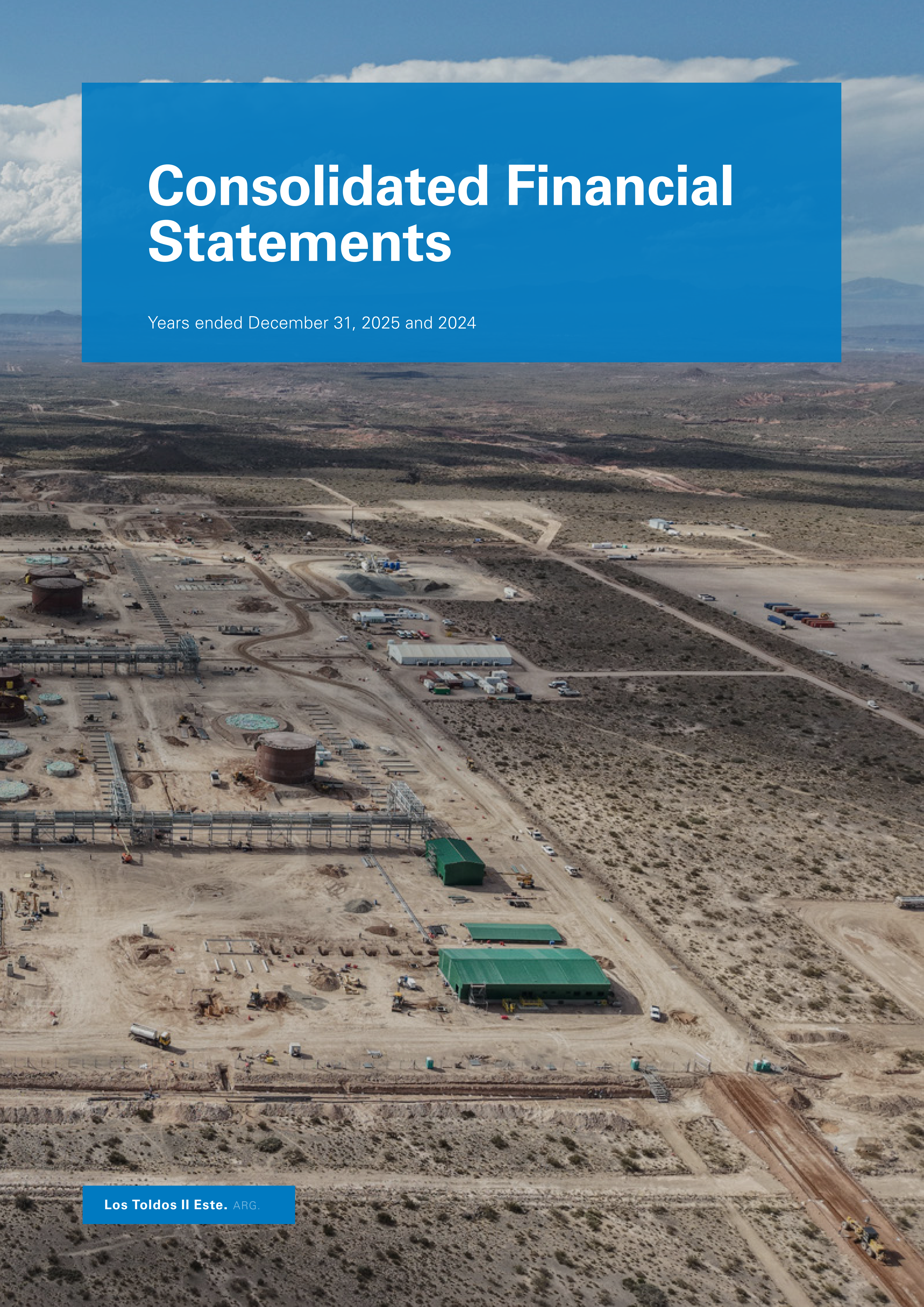
This boosts adoption of digital solutions for personal productivity and business processes, accelerating maturity and maximizing tech returns. Technologically, AI like Microsoft Copilot, poses challenges and opportunities, with training empowering talent.



Los Toldos II Este. ARG.

Consolidated Financial Statements

Years ended December 31, 2025 and 2024



Los Toldos II Este. ARG.

Pesquería III. MEX.

Legal Information

Denomination
TECHINT E&C Sociedad Anónima

Legal Address
Dr. Luis Bonavita 1266 17th Floor
Tower IV, World Trade Center
Montevideo (11300)

Company Activity
Holding & Investments

Date of Registration
July 04, 2012

Expiration of Company Charter
July 04, 2112

Registry Number
RUT 21-7015450012

Share Capital
Shares: 16,922,492,830 [1]
Face Value: UYU 16,922,492,830 [2]

Parent Company
Techint Investments Internacional, S.L.U. [3]

Legal Address
Paseo de Recoletos 12 - Planta 3°, 28001,
Madrid, Spain

Parent Company's Activity
Holding & Investments

Parent Company
Shares: 100%
Votes: 100%

(1) See note 13 to the consolidated financial statements.
(2) UYU: Uruguayan Pesos.
(3) See note 23 to the consolidated financial statements.